



# Engineering and Policy Analysis: intertwining math and models with political and strategic decision-making

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# Revamping a master programme:

- opening up for STEM BSc's
- engineering AND policy
- in The Hague

- Introduction NL; TU Delft; TPM
- EPA
- Curriculum design
- Teaching the international classroom
- The Hague
- Outlook & Challenges

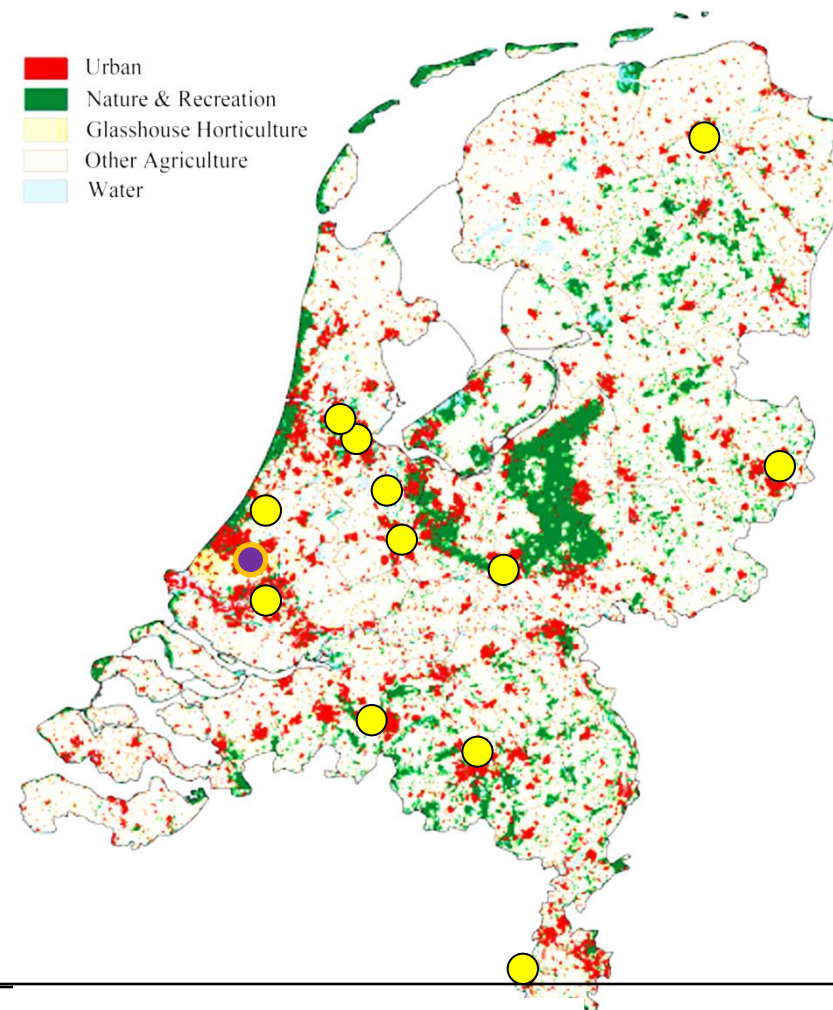




# Universities in the Netherlands

## TU Delft is the largest university of technology

- 13 Universities – all top 200
- 4 Universities of Technology: 4TU



# Delft University of Technology

## Some figures

- Established in 1842 by King William II
- Largest tech univ in the Netherlands
- #54 QS World ranking
  
- 8 Faculties
- 2800 scientific staff (incl. 1000 PhD students)
- 21600 Ba + MSc students
- 50/50% Ba/MSc
- 50% MSc = 'foreign'



# Delft University of Technology

Challenging the Future – strategic outlook (12/2017)

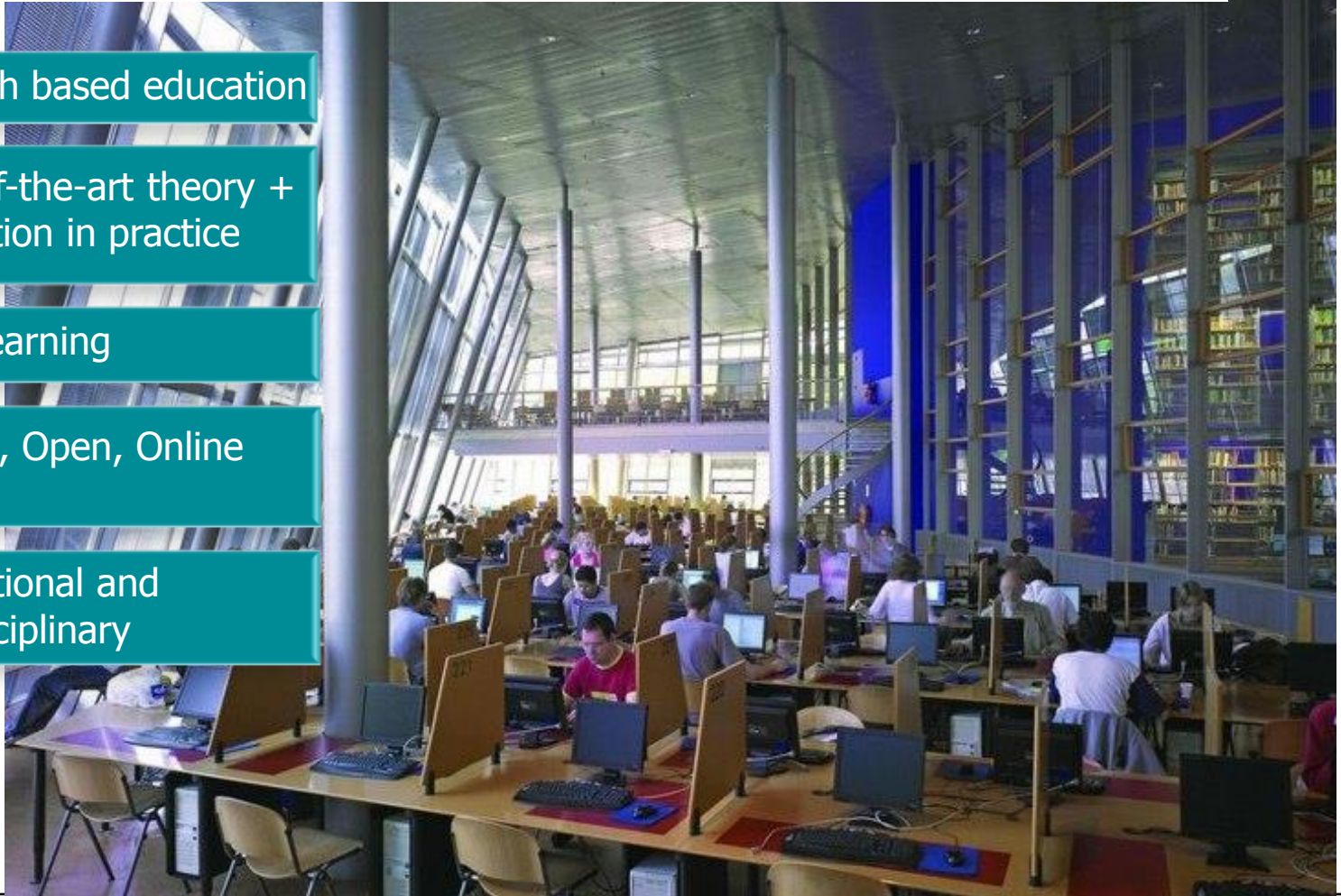
Research based education

State-of-the-art theory +  
application in practice

Active learning

Blended, Open, Online

International and  
interdisciplinary



# Faculty of Technology, Policy and Management - Research

- Values, Technology and Innovation
- Engineering Systems and Services
- Multi-Actor Systems





# Technology, Policy and Management

## Facts and Figures

### TPM staff

• Academic staff	350 (of which 125 PhDs)
• Support staff	50
Total number of employees (fte)	400

### Student Intake 2017

• Bachelor SEPAM (TB)	250
• Master EPA, MoT, CoSEM, IE	250
<b>Total annual intake</b>	<b>500</b>

**Total active students: ca. 1500**

**Total PhD students: 125**

# The degree programmes of TPM

- Bsc 'Technische Bestuurskunde' (Systems Engineering, Policy Analysis and Management) (N=1000)
- MSc Systems Engineering, Policy Analysis and Management (N=150)
- MSc Management of Technology (N=150)
- MSc Engineering and Policy Analysis (N=150)
- MSc Industrial Ecology (N=70, joint with LU)
- MSc Artificial Intelligence (N= ?, joint with Amath)
- TPM Graduate School = PhD (N=125)



# Msc Engineerng and Policy Analysis

intertwining math and models with political and strategic decision-making

- Analyzing and solving complex problems that involve many parties with conflicting interests
- International Grand Challenges
  - UN Sustainable Development Goals
- Blended, case-based approach to teaching
  - Leading in Open and Online Education (EdX)
- Real and actual cases
- Focus on modelling and simulation
  - Hackatons, international student competitions
- Located in The Hague
  - Real world problems and politics in our classroom

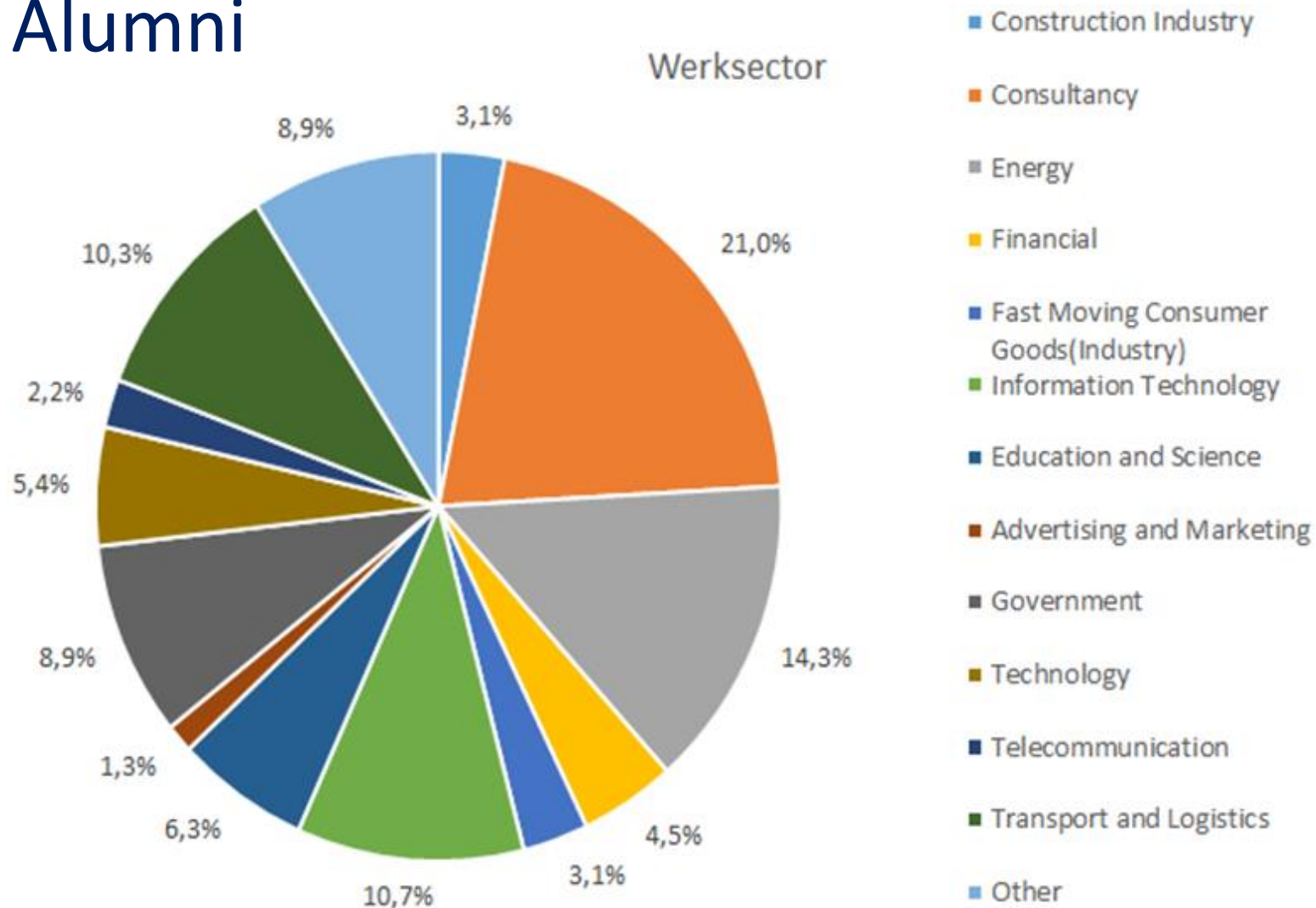


# Why EPA?

- Analytics/modeling AND social/political competencies
- Interdisciplinary AND Intercultural = great career start
- Impact and Relevance: Focus on Grand Challenges
  
- Attractive future employee for the world's leading companies, ngo's, consultancies, governments and international organizations
  
- 90% job within 6 months; average is 2 months
- 98% of EPA alumni will advise you to take EPA
- Accredited (2016) as a "GOOD" program



# EPA Alumni

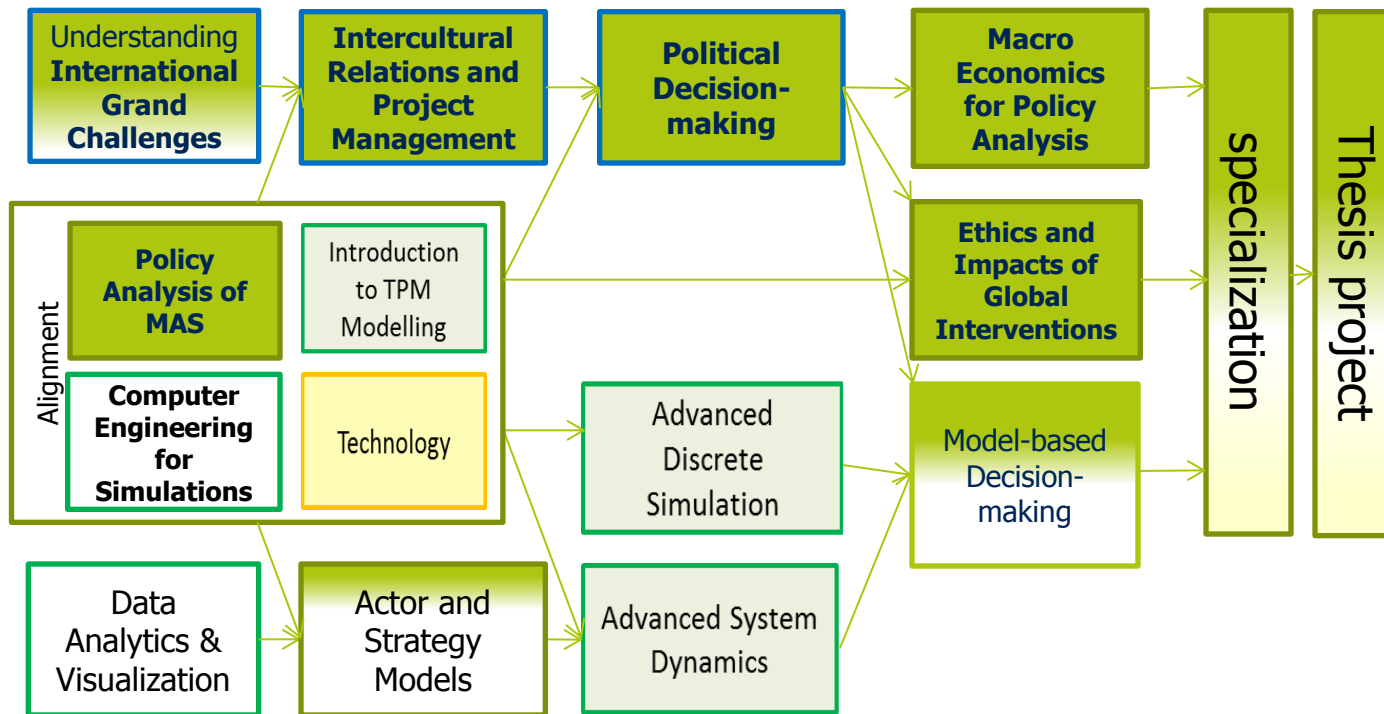




# EYES ON THE FUTURE

Understanding Grand Challenges





Sequence and interconnections of EPA 1<sup>st</sup> year courses

First semester		Second semester	
First period	Second period	Third period	Fourth period
EPA1314 <b>Data Analytics &amp; Visualization</b> <i>Cunningham</i>	EPA1144 <b>Actor and Strategy Models</b> <i>Hermans et al</i>	EPA 1341 <b>Advanced System Dynamics</b> <i>Pruyt</i>	EPA1361 <b>Model-based Decision-making</b> <i>Kwakkel</i>
EPA 1101 <b>Understanding International Grand Challenges</b> <i>Broekhans</i>	EPA1433 <b>Intercultural Relations and Project management</b> <i>Enserink &amp; de Vries</i>	EPA1424 <b>Political Decision-Making</b> <i>de Jong</i>	EPA1133 <b>Ethics and Impacts of Global Interventions</b> <i>Taebi</i>
EPA1124 <b>Policy Analysis of Multi-actor Systems</b> <i>Bots</i>	EPA7020 Academic Writing	EPA7030 Interview techniques	EPA1223 <b>Macro Economics for Policy Analysis</b> <i>Storm</i>
EPA7010 Oral Presentation	EPA1323 <b>Introduction to TPM Modelling</b> <i>Pruyt &amp; Verbraeck</i>	EPA 1351 <b>Advanced Discrete Simulation</b> <i>Verbraeck</i>	
EPA1331 <b>Computer Engineering for Scientific Computing</b> <i>Lefter</i>	<b>Technology</b>		

Third semester		Fourth semester	
First period	Second period	Third period	Fourth period
<b>Specialization Elective</b>	EPA2934 <b>Preparation Master Thesis</b> <i>Vd Voort</i>	EPA 2942 <b>EPA Master Thesis 30 EC</b>	
Professional networking skills			
<b>Specialization Elective</b>	<b>Specialization Elective</b>		
EPA2111 <b>Societal Challenge Project (or electives)</b> <i>Mulder</i>			



# 3<sup>rd</sup> semester EPA: study abroad or Choice of specializations

- Emerging Technology-based Innovation and Entrepreneurship + Annotation
- Economics and Finance
- Advanced Modelling, Simulation and Game Design
- Supply Chain Management
- Infrastructure and Environmental Governance + Annotation
- Cyber Security
- ICT Design & Management

# Recent EPA Thesis Projects

- Impact of Large-Scale Integration of *RES in Electric Power Systems: Exploration of the future European Electricity Market Design*
- *Water Management as a Peace Mechanism: a policy framework for water management in military stabilisation operations.*
- *Decision support framework for a sustainable waste management system in Ahmedabad, India*
- *Uncertainties in Building with Nature: sand nourishment in Ystad, Sweden*
- *Accelerating the urban energy transition by data analytics*
- *Exploring Factors for Establishing an Aviation Biofuel Supply Chain: An Agent Based Modelling Approach*

# We are TUDelft in the Hague!





The Hague

# Why The Hague?

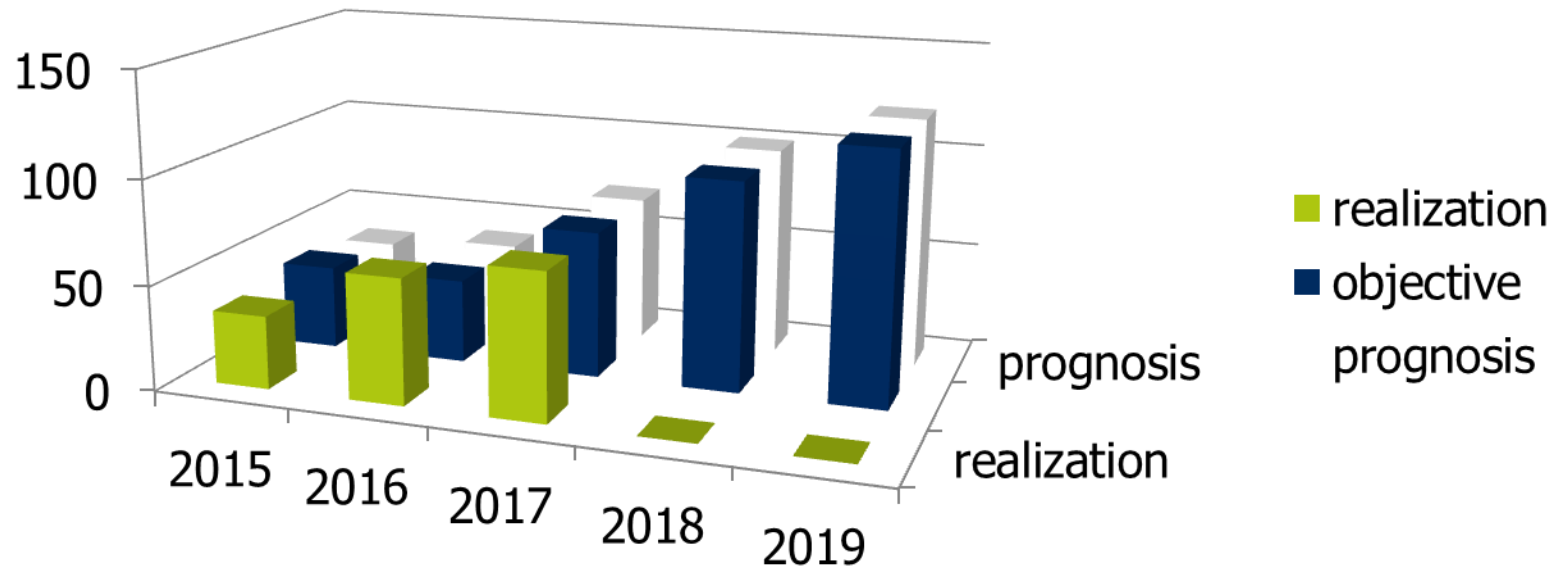
- Location, **location, location**

- We are unique: the  $\beta$ 's amongst the  $\alpha$  and  $\gamma$  disciplines in The Hague
- 4<sup>th</sup> UN city of the World: UN OCHA
- Government agencies, Ministries, Lobby Groups, International Consultancy, Multi-national's HQ's
- The Hague Security Delta, The Hague Resilient City, Central Innovation District, International Court of Justice, Europol, European Patent Office
- 525k inhabitants; 180 nationalities; 30.000 students of which 3750 internationals
- It happens next door, in class, commissioners, projects
- Need for evidence-based policy-making
- It is Delft University but in a vibrant international environment

# Outlook?

Student numbers

50/50 Dutch/international



# Challenges

- Scholarships
- Student/Staff ratio
- Quality of education and support
- Cntd intensive networking effort
- Connection to The Hague
- Added value? (Bi-location = high cost)
- Uniqueness? Peers?
- International Cooperation



Check us out on:

<https://www.tudelft.nl/en/education/programmes/masters/engineering-and-policy-analysis/msc-engineering-and-policy-analysis/>

<https://www.facebook.com/TUdelftTPM/>

E-mail: [b.enserink@tudelft.nl](mailto:b.enserink@tudelft.nl)

# International Cooperation

- TPM-Consortium  
(MIT, George Mason University, Carnegie Mellon University, Instituto Superior Técnico Lisboa)
- Global Technology of Management Consortium  
(University of Maryland, CERAM Sophia Antipolis, Asian Institute of Technology, Korea Advanced Institute of Science and Technology, National Tsing Hua University, Beijing)
- Shell Project Academy, (Shell Global Solutions, University of Cranfield (GB), University of Texas at Austin (USA), Queensland University of Technology at Brisbane (Aus))
- CESUN Council of Engineering Systems Universities
- IDEA League
- UNITECH Partners
- Etcetera...



Locus:  
Focus:

Energy,  
resources,  
distributed  
infrastructures

Mobility,  
logistics,  
supply chains

Climate, water,  
urbanized  
delta's

Emerging  
technologies,  
crossovers,  
innovations

## Engineering Systems & Services

**Methods:** agent-based simulation and modelling, choice modelling, big data analytics,

## Governance: policy, networks, actors & agents

**Methods:** exploratory modelling, big data analytics, serious gaming, multi-agent modelling

## Values: ethics, economics, reliability

**Methods:** Bayesian belief networks, probabilistic / risk modelling, socio-technological logic modelling,



**TPM for Technology with Policy!**

